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Agenda
The Energy Council®
Business Session

2026 Annual Meeting
Saturday, September 26, 2026
12:15 p.m.
Hotel Albuquerque at Old Town
Albuquerque, New Mexico

- I. Call to Order**
- II. Introductions and Sign-Up Sheets**
- III. Election of Officers**
 - A. Chairman
 - B. Vice Chairman
 - C. Secretary Treasurer
- IV. Chairman's 2026-2027 Strategic Plan**
- V. Recognition of Immediate Past Chairman**
- VI. Presentation by Hon. Gavin Buchan, Consulate General of Canada**
- VII. Adjournment**



**THE ENERGY COUNCIL®
2026-2027 STRATEGIC PLAN**

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**Oklahoma Representative Nick Archer
Chairman**

Introduction

Formed in 1975, The Energy Council® was first known as the Southwest Regional Energy Council and later as the South/West Energy Council. Throughout its existence, the Council has served as a forum for energy and related environmental policy development. This strategic plan will direct The Energy Council® resources, financial and human, toward its specific goals and objectives in Fiscal Year 2026-2027.

Goals

There are four primary goals of The Energy Council®; these are the purposes for which the Council exists:

1. To participate in the development of federal energy and environmental policy;
2. To assist the member states and international affiliates in developing sound legislative energy and environmental policies;
3. To foster understanding of energy and its role in the global economy and environment; and
4. To initiate dialogues with energy and environmental policymakers at all levels and to improve the understanding of issues facing the states, the international affiliates, our nations, and the world.

Themes

There are three specific themes to be pursued primarily through our conferences and coalition-building efforts during the 2026-2027 year, as well as a number of other topics for review. The themes are:

1. Energy and Environmental Innovations, Security, and Economic Growth
2. Reliable, Resilient, and Affordable Energy Systems
3. Powering the Digital and Industrial Economy

Many of the topics reflect the importance of North American energy cooperation, resting on an integrated infrastructure and a shared market. The Energy Council® will, as it has for fifty years, actively promote North American energy dialogue and also continue to serve as a communication vehicle with the major producers in the Western Hemisphere. Canadian provinces' input will continue to add valuable perspective to North American energy issues.

Additionally, The Energy Council®, through the work of the Executive Committee and leadership, will endeavor to promote a better understanding of global supply and demand forces impacting North American energy markets. We will continue cooperative efforts to further policy exchange and dialogue with foreign officials, also developing relationships with international energy organizations.

As always, The Energy Council® will seek Congressional and Administration interaction and dialogue, as well as interaction with regional and national energy and/or legislative

organizations. The Council will continue its successful cooperative efforts with groups like the Pacific NorthWest Economic Region (PNWER), the Interstate Oil and Gas Compact Commission (IOGCC), and Center for a Secure America. In addition, The Energy Council® will work to establish partnerships with additional groups like the Southern States Energy Board (SSEB), Great Plains Institute, and multiple industry trade groups.

The Energy Council®'s research affiliate organization, the Center for Legislative Energy and Environmental Research (CLEER) will complement these themes by holding University Advisory Board (UAB) Seminar Discussions at each Council conference. The 2026-2027 topics are:

1. Building Public Trust in Energy Infrastructure Projects
2. Energy Infrastructure Resiliency
3. Digital Transformation in the Energy Sector

Objectives

The objectives of this strategic plan include specific topics to be discussed in support of The Energy Council®'s goals. Consideration of these topics is consistent with (but not exclusively related to) the Council's 2026-2027 concurrent themes:

Energy and Environmental Innovations, Security, and Economic Growth

1. Energy and Nuclear Power Policy
2. Building the Nuclear Value Chain
3. Dual Land Use
4. The Future of the Subsurface Economy
5. Advancements in Geothermal Exploration and Commercialization
6. The Department of Energy's (DOE) Advanced Technologies
7. Carbon Management
8. Technology Advancements in Enhanced Oil Recovery: Extending the Life of our Energy Resources
9. Critical Minerals and Secure Supply Chains
10. Produced Water Reuse
11. Water Security
12. New Coal Technologies
13. Rural and Regional Energy Innovation
14. Energy-Related Economic Development
15. Artificial Intelligence, Big Data, and the Digital Transformation of the Oil and Gas Industry
16. Powering Trade, Manufacturing, and Nearshoring
17. From the Wellhead to the Highway: Energy, Freight and Transportation Infrastructure
18. North American Energy Security and Economic Competitiveness
19. Global Conflicts Impact on Energy

Reliable, Resilient, and Affordable Energy Systems

1. Grid Reliability and Resiliency
2. Natural Gas-Generated Electricity
3. Behind-the-Meter and Colocation of Thermal Generation

4. Energy Infrastructure Adaptation & Extreme Weather Preparedness
5. State and Federal Energy Policy Impacts
6. Role of States in Environmental/Energy Issues
7. Impacts of State Energy Policies
8. Utility Regulation
9. Permitting and Regulatory Certainty for Major Projects
10. Energy Dominance and Energy Security
11. Induced Seismicity and Infrastructure Risk Management
12. Advanced Transmission Technologies

Powering the Digital and Industrial Economy

1. Data Center Infrastructure
2. The Case for Data Centers
3. Energy-Water Nexus
4. Behind-the-Meter Generation and Microgrids
5. AI-Driven Electricity Growth, Grid Reliability Impacts, and Infrastructure Needs

The bulk of the work in consideration of the objectives, and consequently, supporting the goals of The Energy Council®, will be in conjunction with the Council's conferences, three of which are scheduled to be held in FY 2026-2027. The meetings are designated as the Global Energy and Environmental Issues Conference; the Federal Energy and Environmental Matter Conference; and the 2027 Annual Meeting.

Under the terms of The Energy Council's By-laws, the Chairman appoints one or more Vice Presidents to supervise the development of each conference. Prior to each conference, the Vice Presidents and the Chairman of The Energy Council®, and the leadership of CLEER, meet with CLEER's Program Advisory Board (PAB) to receive recommendations on issues outlined in the Chairman's 2026-2027 Strategic Plan.

The Executive Committee will meet at each conference to monitor The Energy Council's progress and address administrative as well as policy matters. Additionally, the staff and leadership will continuously pursue the objectives of the Council over the course of the year.

Summary

During 2026-2027 fiscal year, The Energy Council® will systematically address its goals of participating in the development of a federal energy and environmental policy; assisting its member states and international affiliates in developing energy and environmental policies; fostering understanding of energy and its role in the global economy and environment; and initiating dialogues with energy and environmental policymakers at all levels, improving the understanding of such issues facing our states, the international affiliates, our nations, and the world.

The Energy Council's goals will be supported by consideration of a series of objectives that address policy matters. The management of the Council will ensure interaction with state, federal and international officials, as well as energy and environmental policymakers at all levels. The Strategic Plan provides the structure of the conference schedule and the objective milestones, which will enable The Energy Council® to better serve its states, its international affiliates, and our nations during 2026-2027.

THE ENERGY COUNCIL® 2026-2027 CONFERENCE SCHEDULE

Global Energy and Environmental Issues Conference The Greenbrier White Sulphur Springs, West Virginia – December 3-5, 2026
Role of States in Environmental/Energy Issues Energy-Water Nexus New Coal Technologies Dual Land Use Critical Minerals and Secure Supply Chains Grid Reliability and Resiliency Impacts of State Energy Policies Artificial Intelligence, Big Data, and the Digital Transformation of the Oil and Gas Industry Behind-the-Meter and Colocation of Thermal Generation The Case for Data Centers Global Conflict Impacts on Energy Advanced Transmission Technologies
Federal Energy and Environmental Matters Conference The Westin Washington, D.C. City Center Washington, D.C. - June 10-12, 2027
Energy Dominance and Energy Security State and Federal Energy Policy Impacts Utility Regulation Building the Nuclear Value Chain Behind-the-Meter Generation and Microgrids Water Security Advancements in Geothermal Exploration and Commercialization Carbon Management The Department of Energy's (DOE) Advanced Vehicle Technology AI-Driven Electricity Growth, Grid Reliability Impacts, and Infrastructure Needs Permitting and Regulatory Certainty for Major Projects North American Energy Security and Economic Competitiveness
2027 Annual Meeting Sheraton Fort Worth Downtown Fort Worth, Texas – September 23-25, 2027
Data Center Infrastructure Rural and Regional Energy Innovation Energy-Related Economic Development Produced Water Reuse The Future of the Subsurface Economy Energy and Nuclear Power Policy Natural Gas-Generated Electricity Technology Adv. in Enhanced Oil Recovery: Extending the Life of our Energy Resources Energy Infrastructure Adaptation & Extreme Weather Preparedness Induced Seismicity and Infrastructure Risk Management Powering Trade, Manufacturing, and Nearshoring From the Wellhead to the Highway: Energy, Freight and Transportation Infrastructure