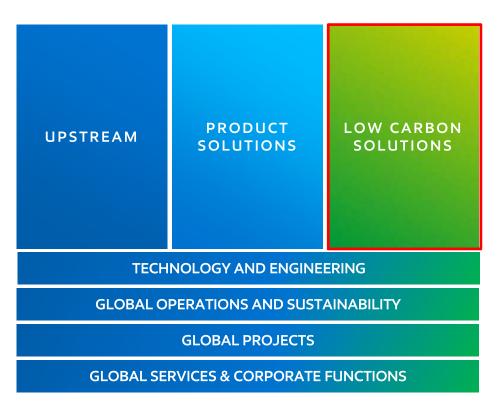


EVOLVING OUR MODEL TO STRENGTHEN COMPETITIVENESS



- Realizing full set of corporate competitive advantages
- Fully capturing benefits of scale and integration
- Leveraging synergies across businesses
 - Consolidating capabilities and skills
 - Eliminating duplication and redundancy

LOW CARBON SOLUTIONS STRATEGIC PRIORITIES







Leveraging our unique combination of capabilities to accelerate emission reductions for our industrial and commercial customers

WYOMING CCS CAPABILITIES / PLANS

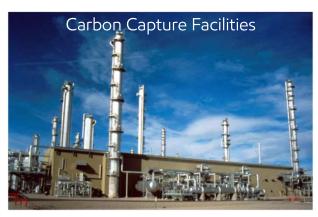
Largest CCS facility in the world, capturing 6-7 MTA

- Includes 200 miles of CO₂ distribution pipelines
- Nearly 20 years of geological sequestration at Shute Creek

Recently announced expansions plans increase storage >1 MTA

- \$400M investment creates 400 peak construction jobs and more than 100 new local jobs (direct & indirect)
- Project construction started in early 2023; start-up in 2025
- Disposal well drilled and completed in late 2023
- Additional expansions under assessment



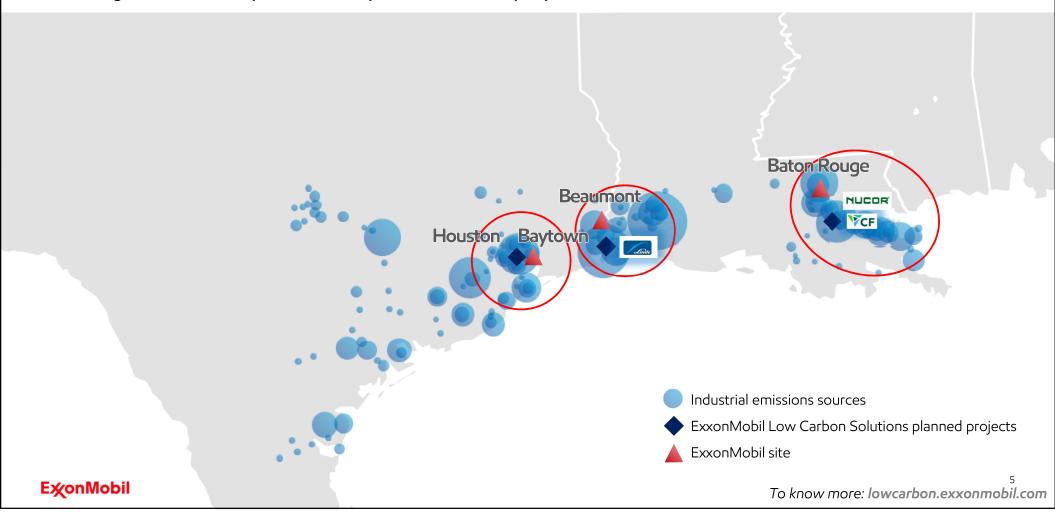






Building integrated value chains on the U.S. Gulf Coast

Entered agreements to transport and store up to 5 MTA of third-party volumes



ExonMobil