



ENERGY CYBERSECURITY

WILLIAM L. SHELTON

FORMER COMMANDER, AIR FORCE SPACE COMMAND



The Good

- **Diversity and resilience of the grid**

Key Electrical Grid Components

GENERATION AND STORAGE

RENEWABLE POWER SOURCE



ENERGY STORAGE EQUIPMENT



POWER PLANT



STEP-UP SUBSTATION



TRANSMISSION

STEP-DOWN SUBSTATION



LONG-DISTANCE TRANSMISSION



DISTRIBUTION

CUSTOMERS

INDUSTRIAL



COMMERCIAL



RESIDENTIAL



The Good

- **Diversity and resilience of the grid**
- **Recognition of the problem**

The Good

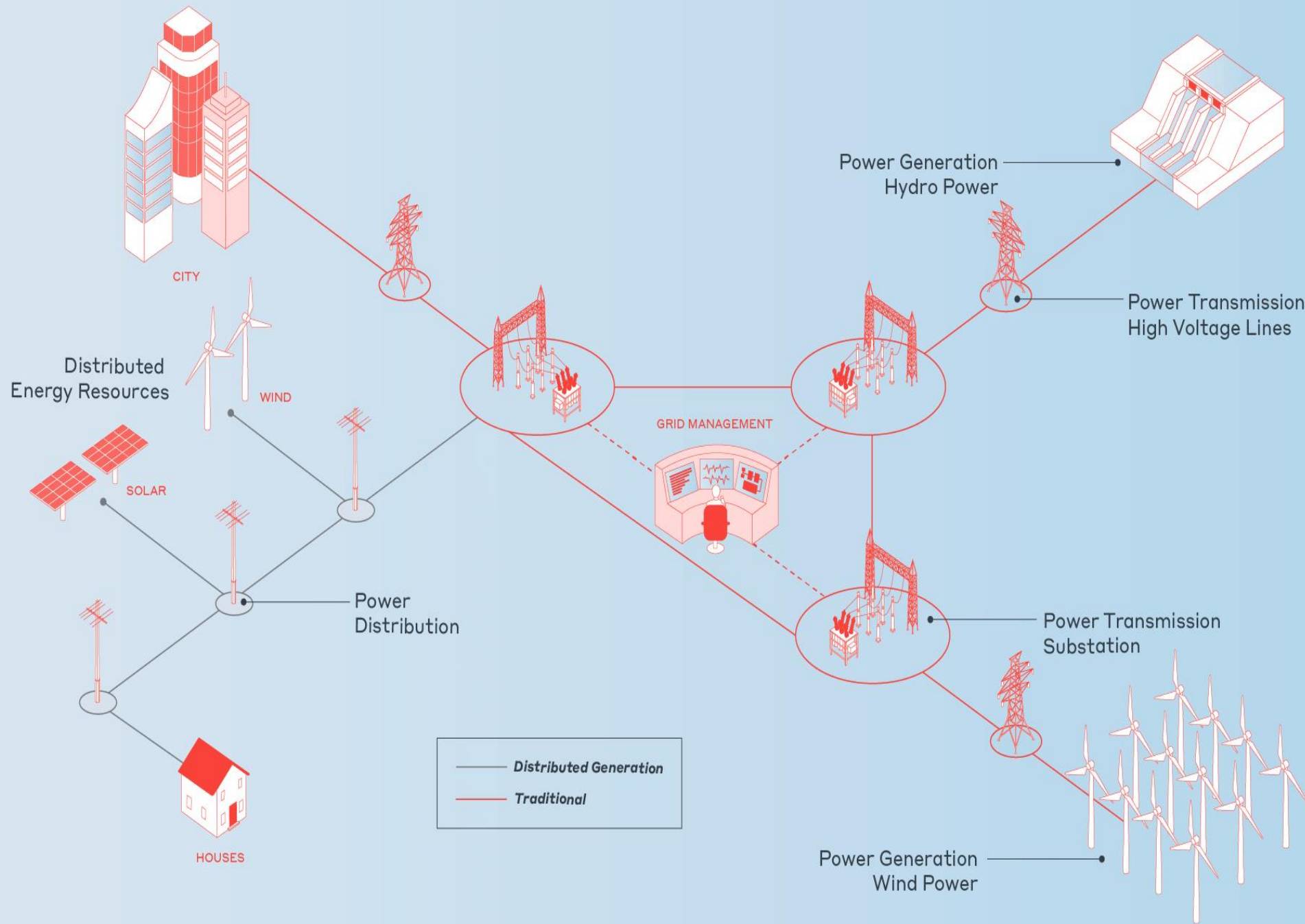
- **Diversity and resilience of the grid**
- **Recognition of the problem**
- **Vast improvements over the last decade**

The Good

- **Diversity and resilience of the grid**
- **Recognition of the problem**
- **Vast improvements over the last decade**
- **Strong regulatory framework**

The Bad

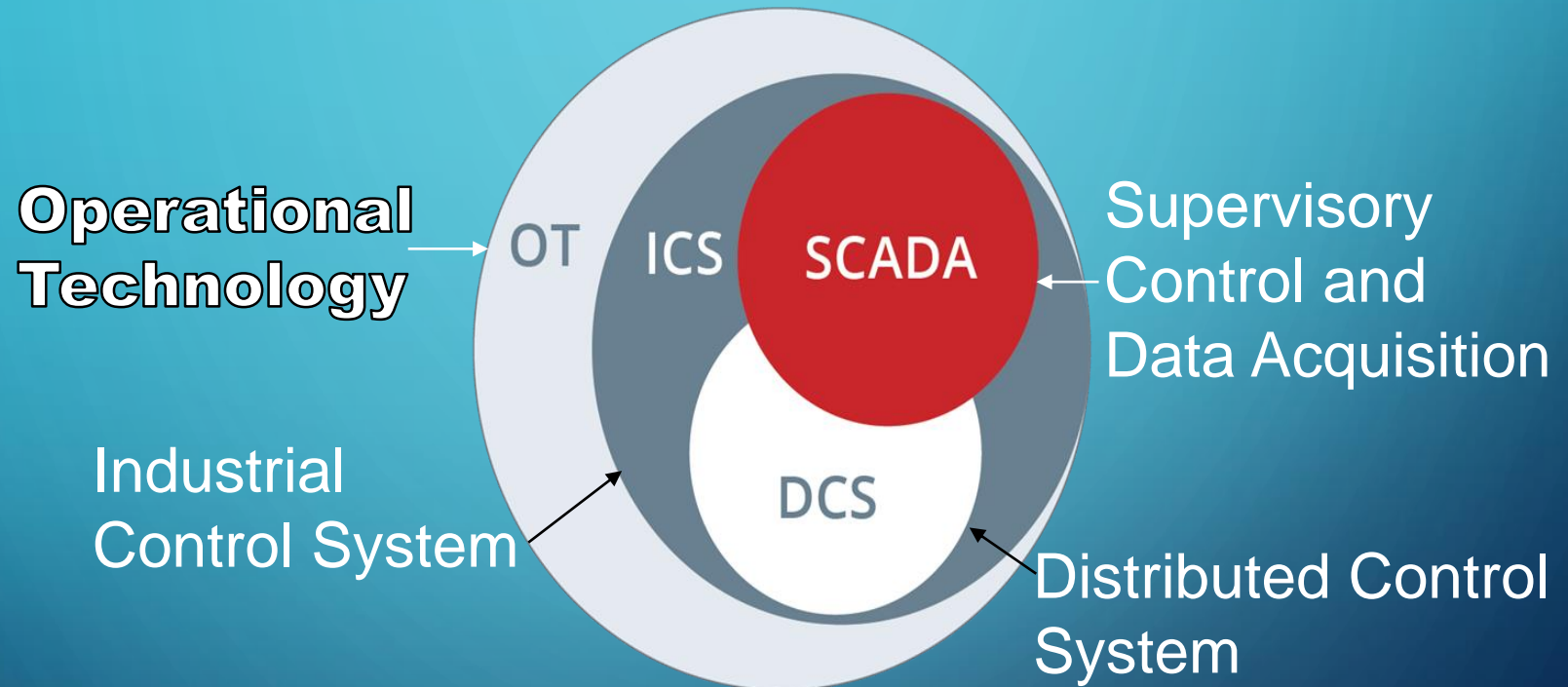
- **Broad attack surface**



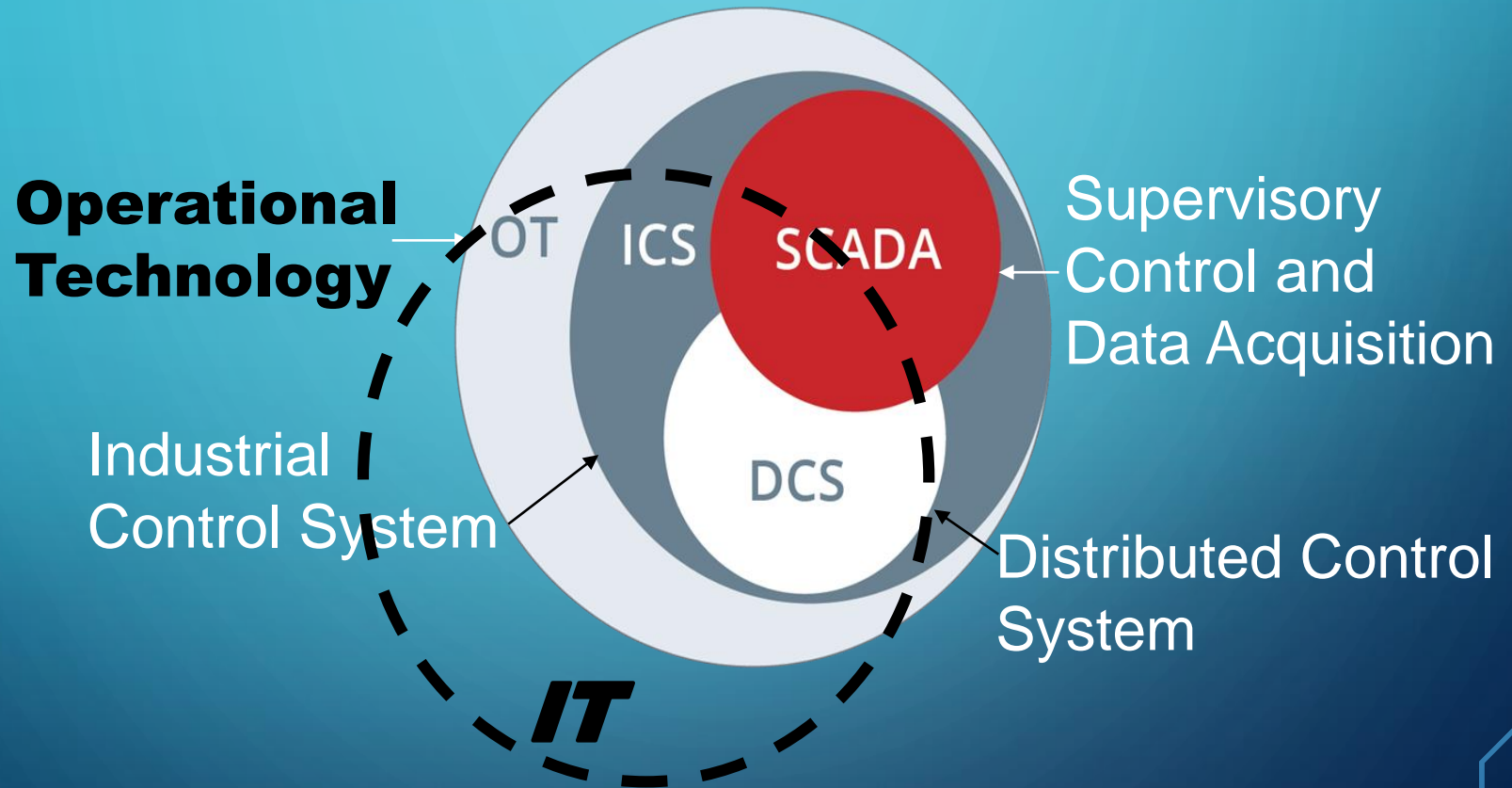
The Bad

- **Broad attack surface**
- **Increasing overlap of IT and ICS**

HARDWARE AND SOFTWARE CHALLENGES



HARDWARE AND SOFTWARE CHALLENGES



The Bad

- **Broad attack surface**
- **Increasing overlap of IT and ICS**
- **Improvements ➡ Costs ➡ Rate increases**

The Bad

- **Broad attack surface**
- **Increasing overlap of IT and ICS**
- **Improvements ➡ Costs ➡ Rate increases**
- **Intelligence sharing difficulties**

The Ugly

- **Inconsistent legislation**

The Ugly

- **Inconsistent legislation**
- **“Russia, China, North Korea and Iran can shut down the grid.”**

The Ugly

- **Inconsistent legislation**
- **“Russia, China, North Korea and Iran can shut down the grid.”**
- **Decisions causing capacity shortfalls**



**First rule of wing walking:
“Never let go of what you’ve got until
you’ve got hold of something else”**

The Ugly

- **Inconsistent legislation**
- **“Russia, China, North Korea and Iran can shut down the grid.”**
- **Decisions causing capacity shortfalls**
- **Dichotomy: > efficiency = increased automation, which creates > cyber vulnerability**

Final Thoughts

- **Focus should be on rapid recovery**
- **Culture of mutual assistance**
- **Continuous research and development**
- **Cyber experts in high demand**

BRACE YOURSELVES!



NOT

THE SKY IS FALLING!